Health Services and Development Agency

Communique

A MONTHLY PULICATION OF THE HEALTH SERVICES AND DEVELOPMENT AGENCY

Andrew Jackson State Office Building 500 Deaderick Street, Suite 850 Nashville, TN 37243 615.741.2364

AUGUST 2006

For Meeting verification/change or agenda information, please call the Agency Office or check our website at www.tn.gov/hsda

HEALTH SERVICES & DEVELOPMENT AGENCY

Chair	Carl Koella, III
Vice-Chair	Gene Caldwell, M.D.
Executive Director	Melanie Hill
General Counsel	Reid A. Broaden

Department of Health, Division of Health Statistics,
Office of Policy, Planning and Assessment
615.741.1954
Department of Mental Health and Developmental Disabilities,
Office of Policy Planning
615.532.6500

Office Hours are 8:00 a.m. to 4:30 p.m., Central Time, Monday through Friday

ALL RECORDS ARE PUBLIC INFORMATION

CALENDAR

The Health Services and Development Agency office will be closed on the following days in 2006:

Sunday, January 1 – New Year's Day Monday, January 2 – New Year's Day "Observed"

Monday, January 16 – Martin Luther King Day Monday, February 20 – President's Day Friday, April 14 – Good Friday Monday, May 29 – Memorial Day Tuesday, July 4 – Independence Day Monday, September 4 – Labor Day Monday, October 9 – Columbus Day "Not Observed" Friday, November 10 – Veteran's Day "Observed" Thursday, November 23 – Thanksgiving Day Friday, November 24 – Thanksgiving Holiday Monday, December 25 – Christmas Day

REVIEW CYCLE

2006 Cycle	Publication Dates- Letter of Intent	Application	HDSA Meeting	End of Appeal Period
January	12/01/05-12/10/05	5 days after publication	03/22/06	15 days after meeting date
February	01/01/06-01/10/06	и	04/26/06	и
March	02/01/06-02/10/06	и	05/24/06	и
April	03/01/06-03/10/06	и	06/28/06	и
May	04/01/06-04/10/06	и	07/26/06	и
June	05/01/06-05/10/06	и	08/23/06	и
July	06/01/06-06/10/06	и	09/27/06	И
August	07/01/06-07/10/06	и	10/25/06	П
September	08/01/06-08/10/06	и	11/15/06	П
October	09/01/06-09/10/06	И	12/20/06	И
November	10/01/06-10/10/06	И	01/24/07	И
December	11/01/06-11/10/06	И	02/28/07	И

In the event that the last appropriate filing date falls on a Saturday, Sunday, or legal holiday, such filing should occur on the *preceding* business day.

STATE OF TENNESSEE POLICY OF NON-DISCRIMINATION

PURSUANT TO THE STATE OF TENNESSEE'S POLICY OF NON-DISCRIMINATION, THE HEALTH SERVICES AND DEVELOPMENT AGENCY DOES NOT DISCRIMINATE ON THE BASIS OF RACE, SEX, RELIGION, COLOR, NATIONAL OR ETHNIC ORIGIN, AGE, DISABILITY OR MILITARY SERVICE IN ITS POLICIES OR IN THE ADMISSION OR ACCESS TO, OR TREATMENT OR EMPLOYMENT IN, ITS PROGRAMS, SERVICES OR ACTIVITIES.

EQUAL EMPLOYMENT OPPORTUNITY/AFFIRMATIVE ACTION INQUIRIES OR COMPLAINTS SHOULD BE DIRECTED TO THE HEALTH SERVICES AND DEVELOPMENT AGENCY EEO/AA COORDINATOR OR OFFICER, HEALTH SERVICES AND DEVELOPMENT AGENCY, 500 DEADERICK STREET, SUITE 850, NASHVILLE, TN 37243. TELEPHONE No. 615/741-2364. ADA INQUIRIES OR COMPLAINTS SHOULD BE DIRECTED TO THE HEALTH SERVICES AND DEVELOPMENT AGENCY'S ADA COORDINATOR, REID BROGDEN, HEALTH SERVICES AND DEVELOPMENT AGENCY, 500 DEADERICK STREET, SUITE 850, NASHVILLE, TN 37243. TELEPHONE NO. 615/741-2364.

HEALTH SERVICES AND DEVELOPMENT AGENCY MEETINGS

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The Health Services and Development Agency meetings for
August 23, September 27,
October 25, November 15
and December 20, 2006
will be held at:

Legislative Plaza Room 12 Sixth Avenue North & Union Street Nashville, TN 8:30 a.m. CDT

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* Meeting locations are subject to change

** All meetings of the Health Services and Development Agency are posted on the Agency's website at www.tn.gov/hsda

EXECUTIVE DIRECTOR'S ANNOUNCEMENTS:

PLEASE NOTE:

In order that the Agency members may have sufficient time to review the meeting packet, please submit all support, rebuttal and comments for matters on the Agency's agenda no later than noon (Central Time) on the thirteenth day before the meeting at which that matter will be heard. The parties are encouraged to provide 22 copies. In accordance with T.C.A., Section 68-11-1609(g)(1), any health care institution wishing to oppose a Certificate of Need application must file a written objection with the Agency and serve a copy on the applicant no later than fifteen days before the agency meeting at which time the application is originally scheduled.

RESULTS OF APPLICATIONS HEARD AT THE JULY MEETING

Morristown Surgery Center Near NE corner of Church & 7th N Street Morristown (Hamblen County), TN 37814 CN0602-015 Contact Person: William H. West, Esq.

Phone No. 615-726-5600

DENIED

Memphis Long Term Care Specialty Hospital 3391 Old Getwell Road Memphis (Shelby County), TN 38118 CN0603-019 Contact Person: Michael D. Brent, Esq.

Phone No. 615-252-2361

APPROVED

White County Community Hospital 401 Sewell Road Sparta (White County), TN 38583 CN0604-022 Contact Person: William H. West, Esq. Phone No. 615-726-5600 **APPROVED**

Crown Surgery Center 1956 North Jackson Street Tullahoma (Coffee County), TN 37388 CN0604-024 Contact Person: Shea Love, President

Phone No. 615-948-5745

APPROVED

Roane Medical Center 412 Devonia Street Harriman (Roane County), TN 37748 CN0604-025 Contact Person: Edwin W. Day, Consultant Phone No. 615-952-2297

APPROVED

Bristol Regional Medical Center 1 Medical Park Blvd. Bristol (Sullivan County), TN 37620 CN0604-026 Contact Person: Jason Searcy, Planning Analyst Phone No. 423-230-8516

APPROVED

The establishment of an ambulatory surgical treatment center (ASTC) with two (2) operating rooms and one (1) procedure room.

5.268.471.00

The establishment of a long term acute care hospital containing twenty-four (24) beds. The hospital will be located on the third floor of Americare Health Center of Memphis, an existing licensed 237 bed nursing home.

750,000.00

The initiation of swing bed services by the designation of ten (10) licensed acute hospital beds as swing beds. This project also includes the initiation of mobile extracorporeal lithotripsy services on a two-day per month basis, and the acquisition of a fixed magnetic resonance imaging (MRI) unit and initiation of MRI services. The licensed bed complement will remain unchanged at sixty (60) acute care beds.

- 3,263,519.00
- * These beds are subject to the 125 nursing home bed pool for 2005-2006.

The establishment of an ambulatory surgical treatment center with two (2) operating rooms.

442.850.00

The initiation of swing bed services through the conversion of ten (10) acute care beds to swing beds. The total number of licensed beds will be reduced from 109 to 105. Other than swing beds no other health services will be initiated or discontinued

- 17,000.00
- These beds are subject to the 125 nursing home bed pool for 2005-2006.

The renovation of 8,300 square feet of existing space and expansion of 20,000 square feet of newly constructed space in the emergency department. The project does not initiate or discontinue any health service, or change the licensed bed complement.

\$ 13,848,486,14

RESULTS OF APPLICATIONS HEARD AT THE JULY MEETING

Johnson City Medical Center 400 N State of Franklin Road, Suite #1 Johnson City (Washington County), TN 37604 CN0604-027 Contact Person: Tony Benton, Asst. VP, Strategic Planning Phone No. 423-431-6824 APPROVED

Spring Hill Hospital
Unaddressed site on the north side of Saturn
Parkway
Spring Hill (Maury County), TN 37174
CN0604-028
Contact Person: John L. Wellborn, Consultant
Phone No. 615-665-2022
APPROVED

The construction of 16,350 square feet of new space and renovation of 3,295 square feet for the existing cardiac catheterization labs and the dedicated chest pain clinic. The project does not include the initiation of any new services or change the licensed bed complement.

\$ 8,504,801.00

The establishment and development of a fifty-six (56) bed general hospital. The project also includes the acquisition of a magnetic resonance imaging (MRI) unit and a computerized tomography (CT) scanner, and the initiation of MRI services. Upon approval fifty-six (56) beds will be delicensed from two (2) of HCA's Middle Tennessee hospitals. Twenty-eight (28) beds each from Horizon Medical Center (Dickson, Dickson County) and Hendersonville Medical Center (Hendersonville, Sumner County) will be delicensed.

\$ 105,000,000.00

APPLICATIONS TO BE HEARD AT THE AUGUST MEETING

*Caris Healthcare, L.P.

805 South Church Street, Suite 1

Murfreesboro (Rutherford County), TN 37130

CN0606-039

Contact Person: Bruce K. Duncan, Assistant Vice

President

Phone No. 615-890-2020

Consent Calendar

*Cleveland Radiology

2370 North Ocoee Street

Cleveland (Bradley County), TN 37311

CN0606-043

Contact Person: John L. Wellborn

Phone No. 615-665-2022

Consent Calendar

The West Clinic, P.C.

100 North Humphreys Boulevard

Memphis (Shelby County), TN 38120

CN0602-012

Contact Person: Edwin W. Day, Consultant

Phone No. 615-952-2297

DEFERRED FROM THE MAY MEETING

Lebanon Endoscopy Center, PLLC

Near the corner of Franklin Road & South Hartman Drive

Lebanon (Wilson County), TN 37067

CN0605-029

Contact Person: R. Brian White

Phone No. 615-320-8633

High Pointe Health and Rehabilitation Center

Intersection of Germantown Road &

Memphis-Arlington Road

Bartlett (Shelby County), TN 38133

CN0605-030

Contact Person: Dawn C. Taylor, Project Director

Phone No. 901-842-5589

The Surgery Center of Middle Tennessee North of James M. Campbell Blvd. & Hampshire Pike Columbia (Maury County), TN 38401 CN0605-031

Contact Person: John L. Wellborn, Consultant

Phone No. 615-665-2022

The relocation of the hospice parent office from 2525 Highway 111 N, Ste. B, Algood (Putnam County), to 805 S Church St, Ste 1, Murfreesboro (Rutherford County). The existing Putnam County office will become a branch office. There will be no change to the existing service area.

181,700.00

The relocation of the practice's existing three (3)-dayper-week mobile positron emission tomography (PET) service currently named as "Bradley Regional PET Imaging" (CN0306-041A) from the campus of Bradley Memorial Hospital to 2370 North Ocoee Street, Cleveland (Bradley County), TN 37311.

1.764.486.00

The acquisition of a linear accelerator and initiation of radiation therapy services.

5,597,342.00

The establishment of an ambulatory surgical treatment center (ASTC) limited to endoscopy at a yet to be addressed site at the corner of Franklin Road and South Hartman Drive. The center will include two (2) operating suites.

772,580.00

The relocation and construction of a replacement facility for an existing 112 bed nursing home from 2491 Joy Lane, Memphis (Shelby County) to the intersection of Germantown Road and Memphis-Arlington Road, Bartlett (Shelby County). Upon licensure of the replacement facility, the nursing home will be transferred to Rainbow Health & Rehab of Memphis, LLC, who will then manage the facility.

5.980.000.00

* These beds are not subject to the 125 nursing home bed pool for 2005-2006.

The relocation of an existing ambulatory surgical treatment center (ASTC) from 101 Berrywood Drive, Columbia (Maury County) to a leased space in a newly constructed building at an unaddressed site on the west side of James M. Campbell Blvd., Columbia (Maury County). The project will include an increase from two (2) to three (3) operating rooms.

5,748,192.00

APPLICATIONS TO BE HEARD AT THE AUGUST MEETING

Heritage Health Center 900 Heritage Way Brentwood (Williamson County), TN 37027 CN0605-033 Contact Person: Kent Larson, Vice President Phone No. 515-875-4604

Bethesda Health Care Center 444 One Eleven Place Cookeville (Putnam County), TN 38501 CN0605-034 Contact Person: Jerry W. Taylor, Esq.

Phone No. 615-726-1200

The addition of six (6) Medicare certified nursing facility beds* by converting six (6) private rooms to six (6) semi-private rooms. The bed complement will increase from thirty (30) to thirty (36) Medicare beds for this continuing care retirement community currently under construction as approved by CN0102-011AE.

16.350.00

* These beds are subject to the 125 nursing home bed pool for 2005-2006.

The construction of a new wing to an existing nursing home and for the addition of twenty-four (24) skilled nursing home beds' dually certified for Medicaid and Medicare. The licensed bed complement will increase from 120 to 144 beds. There will be no change in health services

- \$ 1,633,021.05
- * These beds are subject to the 125 nursing home bed pool for 2005-2006.

APPLICATIONS TO BE HEARD AT THE SEPTEMBER MEETING

McKenzie Regional Hospital 161 Hospital Drive McKenzie (Carroll County), TN 38201 CN0605-032

Contact Person: William H. West, Esq.

Phone No. 615-726-5600

East Tennessee Ambulatory Surgery Center, LLC 701 Med-Tech Parkway

Johnson City (Washington County), TN 37604

CN0605-035

Contact Person: William H. West, Esq.

Phone No. 615-726-5600

Vanderbilt University Hospital 1211 22nd Avenue South Nashville (Davidson County), TN 37232 CN0606-037

Contact Person: Ronald W. Hill, Vice President,

Strategic Development Phone No. 615-936-6012

Rock Island Cancer Center, LLC 24 Liberty Lane McMinnville (Warren County), TN 37110 CN0606-038

Contact Person: Bill Bradford, Owner

Phone No. 931-454-9002

Radiology & Diagnostics, PLC 1350 Gateway Boulevard Murfreesboro (Rutherford County), TN 37130 CN0606-040

Contact Person: Mark W. Winters, Chief Manager

Phone No. 615-653-0480

Saint Francis Hospital 5959 Park Avenue Memphis (Shelby County), TN 38119 CN0606-041 Contact Person: Kim Harvey Looney, Esq. Phone No. 615-850-8722 The initiation of magnetic resonance imaging (MRI) services one (1) day per week via a leased mobile unit

\$ 463,560.00

The relocation and expansion and extension of an ambulatory surgical treatment center (ASTC) which has an unimplemented Certificate of Need (CN0408-082A). Operating rooms will increase from two (2) to four (4); one (1) procedure room will be added and square footage will increase by 4,742 square feet to approximately 10,279 square feet.

\$ 3,681,966.00

Continuance of the facility's master plan, which include the following: the addition of a third bed tower; the addition of 141 acute care beds; the renovation and expansion of cardiac cath labs and hybrid operating rooms (ORs); and the addition of fourteen (14) newly constructed OR suites.

\$ 234,421,471.00

The establishment of a single specialty ambulatory surgical treatment center (ASTC) limited to radiation therapy, the initiation of radiation therapy and the acquisition of a linear accelerator located in approximately 6,200 square feet of which 3,000 square feet will be new construction, and utilized exclusively by the physicians of Community Cancer Center

\$ 4,770,465.00

The establishment of an outpatient diagnostic center (ODC) and the relocation of an existing magnetic resonance imaging (MRI) service (as approved in CN0305-035A) from 1102 Dow Street to 1350 Gateway Boulevard, Murfreesboro (Rutherford County), TN. The ODC will provide MRI, CT and other diagnostic services in 9,806 SF of leased space in a medical office building under development. MRI service will be discontinued at 1102 Dow St, Murfreesboro (Rutherford County), TN.

\$ 6,240,868.00

The renovation and expansion of the emergency and registration departments on the hospital's campus. The project includes the renovation of 21,791 square feet and the addition of newly constructed 5,490 square feet to the existing Emergency Department, and the renovation of 6,300 square feet in the registration area for a total of 33,581 square feet.

\$ 10,507,743.35

APPLICATIONS TO BE HEARD AT THE SEPTEMBER MEETING

Livingston Regional Hospital 315 Oak Street Livingston (Overton County), TN 38570 CN0606-042 Contact Person: John L. Wellborn Phone No. 615-665-2022

Premier Upright MRI 3000 Charlotte Avenue Nashville (Davidson County), TN 37209 CN0606-044 Contact Person: John L. Wellborn Phone No. 615-665-2022

Next Generation Imaging, LLC 1718 Charlotte Avenue Nashville (Davidson County), TN 37203 CN0606-045 Contact Person: Kim Harvey Looney, Esq. Phone No. 615-850-8722 The conversion of ten (10) medical-surgical beds to geropsychiatric for an inpatient unit and initiation of geropsychiatric services for aging patients. The 114 licensed hospital bed complement will remain the same (100 general and 14 rehabilitation beds).

\$ 1.060.000.00

The establishment of an outpatient diagnostic center (ODC), the acquisition of a 0.6 Tesla Fonar Stand-up magnetic resonance imaging (MRI) unit and initiation of MRI services in leased space.

\$ 3,423,094,00

The establishment of an outpatient diagnostic center (ODC), the acquisition of a stand-up magnetic resonance imaging (MRI) unit and the initiation of MRI services under a shared agreement with Millenium MRI, LLC (CN0502-013A-remains unimplemented). If approved, and if Millenium MRI, LLC's request for modification is approved, the project will replace Premier Open Stand-Up MRI (POSUM) CN0502-014A, the companion application to CN05020-013A for the shared use of the 0.6 Tesla Stand-Up MRI scanner.

APPLICATIONS TO BE HEARD AT THE OCTOBER MEETING

Trinity Hospital 5001 East Main Street Erin (Houston County), TN 37061 CN0607-046 Contact Person: Yvette Gillespie, CEO

Phone No. 931-289-4211

Skyline Endoscopy Center 27 Medical Center Drive, Suite 2 Jackson (Madison County), TN 38301

CN0607-047

Contact Person: John L. Wellborn, Consultant

Phone No. 615-665-2022

LeBonheur Children's Medical Center 50 North Dunlap Memphis (Shelby County), TN 38103 CN0607-048 Contact Person: Carol Weidenhoffer, Director of Planning

Phone No. 901-516-0679

Medical Center of Manchester 482 Interstate Drive Manchester (Coffee County), TN 37355 CN0607-049 Contact Person: Bobby Couch, CEO Phone No. 931-728-6354

Middle Tennessee Medical Center 1500-1800 block of Medical Center Parkway Murfreesboro (Rutherford County), TN 37133 CN0607-050

Contact Person: Robert M. Limyansky, Consultant

Phone No. 770-394-8465

The discontinuance of obstetrical services and the initiation of mobile MRI services one (1) day per week. The leased mobile 1.5 GE Echo speed Plus MRI will be located in a mobile trailer. The twenty-five (25) licensed acute care bed complement will remain unchanged.

422,990.00

The establishment of an ambulatory surgical treatment center (ASTC) limited to endoscopy for the physicians and patients of Medical Specialty Clinic, P.C. The center will contain three (3) procedure rooms located in approximately 5,158 square feet of leased space in an existing medical office building.

\$ 2.680.009.00

The acquisition of a Magnetoencepholography (MEG) unit. The project will include minor renovations of 2,555 square feet of space to accommodate the new equipment.

\$ 3.511.589.00

The acquisition of a fixed site Phillips Intera 1.5T HiSpeed magnetic resonance imaging (MRI) scanner and the initiation of services on a full-time basis. The MRI service will be moved from the hospital (as approved in CN0210-095AM) to leased space across the street in the hospital's annex building in approximately 1,680 square feet of space.

\$ 2,407,813.00

The replacement and relocation of the 286 licensed bed, acute care medical center from 400 North Highland Avenue, Murfreesboro (Rutherford County) to the 1500-1800 blocks of the Gateway development bound by Medical Center Parkway, Murfreesboro (Rutherford County) in approximately 595,531 square feet. A magnetic resonance imaging (MRI) unit and two (2) computerized tomography (CT) units will be replaced and located in the new facility.

283,543,024.00

APPLICATIONS TO BE HEARD AT THE OCTOBER MEETING

Middle Tennessee Ambulatory Surgery Center MOB # 1, 1500-1800 Medical Center Pkwy & 1000 E. Thompson Lane Murfreesboro (Rutherford County), TN 37130 CN0607-051 Contact Person: Noel Falls, Consultant Phone No. 251-929-1003

The replacement and relocation of the existing four (4) operating room (OR) multi-specialty ambulatory surgical treatment center (ASTC) from 503 East Bell Street, Suite 100 to the first floor of Medical Office Building 1 due north of Medical Center Parkway, Murfreesboro (Rutherford County) on the campus of the proposed Middle Tennessee Medical Center. The project will include an addition of one (1) OR for a total of five (5) ORs, shelled space for a sixth (6th) OR and one (1) procedure room. The new location will consist of approximately 23,000 square feet of space.

\$ 12,421,810.00

Williams Surgery Center, Inc. 1725 Medical Center Parkway, Suite 120 Murfreesboro (Rutherford County), TN 37129 CN0607-052 Contact Person: Melvin Williams, DPM, Podiatrist Phone No. 615-494-1234 The establishment of a single specialty ambulatory surgical treatment center (ASTC) limited to podiatry with one (1) operating room and a single pre-and post-op recovery room located in approximately 540 square feet of space.

\$ 165,888,60

Sumner Regional Medical Center 555 Hartsville Pike Gallatin (Sumner County), TN 37066 CN0607-053 Contact Person: Edwin W. Day, Consultant Phone No. 615-952-2297 A partial on-site replacement of the existing hospital and addition of ten (10) beds (4 medical/surgical, 2 obstetrics, and 4 ICU/CCU beds) for a licensed bed increase from 145 to 155. The project consists of approximately 198,234 square feet of new construction and 20,099 square feet of renovated space. Major clinical services include: medical surgical nursing units, CCU, ER, Imaging, Surgery/Recovery, Labor & Delivery, and the Nursery.

\$ 82,215,860.00

Clarksville Surgery Center Corner of Cedar Bend Lane and Cedar Bend Court Clarksville (Montgomery County), TN 37040 CN0607-054 Contact Person: Keith A. Bolton Phone No. 615-371-6778 The replacement and relocation of an existing licensed ambulatory surgical treatment center (ASTC). A replacement and relocation has been approved by unimplemented CN0506-052A. The center will relocate from 1734 Memorial Drive, Clarksville (Montgomery County) to a not yet addressed site at the corner of Cedar Bend Lane, Clarksville (Montgomery County) in approximately 12,500 square feet of space. The project will also increase operating rooms (ORs) from two (2) to three (3) and increase procedure rooms from zero (0) to two (2). Upon approval, CN0506-052A will be surrendered.

\$ 3,705,124,34

APPEALS OF AGENCY DECISIONS

<u>FACILITY</u>	DOCKET#	<u>DESCRIPTION</u>	Approved/ Denied
Americare Home Health Agency, Inc. Memphis, Shelby County CN0511-096D	25.00-092002J	Applicant's appeal of Denial of CON	4/26/06
The Center for ENT, Laser & Cosmetic Surgery Shelbyville, Bedford County CN0503-022A	25.00-075626J	Appeal of Approval of CON.	6/22/05
Dyersburg Regional Medical Center Dyersburg, Dyer County CN0509-083D	25.00-092664J	Appeal of Denial of CON.	6/28/06
Helping Hands Home Assistance, LLC Knoxville, Knox County CN0509-082D	25.00-089790J	Applicant's appeal of Denial of CON	2/22/06
Mahogany Hospice Care, Inc. Nashville, Davidson County CN0408-073A	25.00-066804J	Appeal of Approval of CON	5/25/05
Maxim Healthcare Services – Nashville Nashville, Davidson County CN0506-045A	25.00-079868J	Appeal of Approval of CON	9/28/05
Morristown Surgery Center, LLC Morristown, Hamblen County CN0602-015D	25.00-092968J	Applicant's appeal of Denial of CON	7/26/06
Spring Hill Hospital, Inc. Spring Hill, Maury County CN0604-028A	25.00-092967J	Appeal of Approval of CON	7/26/06
St. Francis Hospital – Bartlett Bartlett, Shelby County CN0504-035A	25.00-078683J	Appeal of Approval of CON	8/24/05
Tennessee Sports Medicine Surgery Center Lebanon, Wilson County CN0411-103D	25.00-068456J	Applicant's appeal of Denial of CON	2/23/05

Health Services and Development Agency Members

Carl Koella (Consumer, Speaker of the Senate)

Gene Caldwell, M.D. (Consumer, Speaker of the House)

Bryan Atchley (Nursing Home)

Charles Handorf, M.D. (Physician)

Clark Jones (Consumer, Governor)

Gregory Lammert (Home Care)

Peggy Troy (Hospital)

John Morgan (Comptroller) Fave Weaver, Designee

Paula Flowers (Commerce & Insurance Commissioner)

> Darin J. Gordon (Director of TennCare) Keith Gaither, Designee